

# Introduction to Online Capacity Strengthening Resources, Tools and Courses

Susan Leibtag, Health COMpass Curator





# Where are we now?

Capacity Strengthening Assessment Methodology

Find the Gaps

Design Interventions

**Measure Changes** 





# Where are We Now? Where are the Gaps?

# **Provider Needs Assessment Framework and Tools**

Provides individuals and organizations with a systematic

approach to addressing health worker performance



Assess four key factors that influence performance:

Expectation
Ability
Opportunity
Motivation

#### **PROGRES Tool**

Takes a holistic approach to capacity strengthening.

#### **PROGRES**

Program for Organizational Growth Resilience, and Sustainability

User Guide | December 2014



transport health systems, Greater health project.



Social and Behavior Change Communication Organizational

Sustainability Tool (SBCC-OST)

2015





# SBCC Mapping Tool

Deep dive into SBCC and the various capacities needed to design, implement and evaluate an SBCC program.





# How can we fill some of the gaps?

- Using existing tools
- Seeing what others have done (project examples)
- Taking advantage of online courses and how-to resources





# **HealthC** Mpass

From the Health Communication Capacity Collaborative

Using existing tools, seeing what others have done.....





# Welcome to The Health COMpass.....

- Interactive
- Curated
- Geared to campaigns

# **Interactive**

Offering an interactive platform to help you find the highest quality SBCC tools and program examples







# **Curated**

It means that we have two simple questions that qualify a material for inclusion:

Was the material developed using a strategic communication process?

Does the material have documented positive results?





# **Geared to Campaigns**

# Campaigns, Kits & Packages

1000 Special Days Act Against AIDS Adolescent Reproductive Health - Know Yourself African Transformation Aha ye de Malaria Campaign Aiisseee! Spotlight Alive & Thrive Viet Nam All Together Now Arab Women Speak Out Ask, Consult Balanced Counseling Strategy Toolkit Bhanchhin Aama ("Mother Says") Campaign Break the Chain Brothers for Life **Building Cross-Sector Collaboration Toolkit** C-Bulletins

C-Change Namibia

CDC Guide to Social Media

<u>Linking materials that come from the same campaign</u> - recognizing that one single material cannot change or sustain a behavior.





# Registering as a Health COMpass User

# Home > User account Account Information Username \* Spaces are allowed; punctuation is not allowed except for periods, hyphens, apostrophes, and underscores. E-mail address \* A valid e-mail address. All e-mails from the system will be sent to this address. The e-mail address is not made pub used if you wish to receive a new password or wish to receive certain news or notifications by e-mail. Country \* - Select a value Please select the country where you work.

**Registration** is easy!

#### Register to:

- Comment on materials
- Create your own personal collection
- Contribute materials

Watch the Registration Video





# Commenting on Materials

Home > Resource Finder > Project Examples > Suaahara Hygiene Posters



Suaahara Hygiene Posters

Water, Sanitation and Hygiene

#### Source

Johns Hopkins University Center for Communication Programs

Suashara is an integrated nutrition project that works in 41 underserved districts in Nepal to improve the health and well-being of the Nepali people by focusing on the nutritional status of women and children under-two years of age. Suashara means good nutrition, or "a good balanced diet is the strong foundation protecting our lives."

These posters emphasize hygiene needs around the home.

Tools

Examples

Zlika and Pregnancy: Questions and Answers

Love, Children and Family Planning: Seven Discussion Guides for Christian Small Groups

Global Handwashing Day 2015 Social Media Toolkit

Zika Virus Disease: Questions and Answers

Zika Infographics

#### Audience

Couples/Partners

#### Region/Country

Nepal

#### Communication Channel

Print Media

#### Intervention Level

National Health Fadility

Community

#### Language

Nepall

Overall Rating See all relings

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**±** Download

Save to my collection

#### More Suaahara Nepal resources

Suaahara SBCC Materials Case Studies

Suaahara Family Planning Posters

Suaahara Food, Farming, and Feeding Materials

Suaahara Nutrition Program Videos

Suaahara SBCC Strategy: Earthquake Emergency Initial Recovery Period

Show more

Leave a comment!





Create your personal collection – no "re-searching" each time to find the items you like







# **Searching the Health COMpass**

## #1 - Just type search terms in the box

www.thehealthcompass.org



**Link to Searching Video** 





You'll get 126 sources – too many? Filter by, e.g., "Capacity Strengthening Tool"



# Family Planning, HIV/AIDS & STIs, and Gender Matrix: A Tool for Youth Reproductive Health Programming

#### Training or Facilitation Guide

Planning for Life aims to improve the health of young men and women ages 10-24 by addressing their reproductive health

needs and by promoting the integration of reproductive health (RH) and family planning (FP) as critical components of youth

🚣 View Resource

+ Save to my collection



#### The Response of Caribbean Youth To HIV/AIDS Prevention Messages & Campaigns

#### Barbados

The aim of this 2008 study was not only to discover the effectiveness of HIV prevention messages but also to find out from the target audience how such campaigns could be more effective at reaching them and bringing about the required behavior modification to lead to HIV and AIDS prevention.

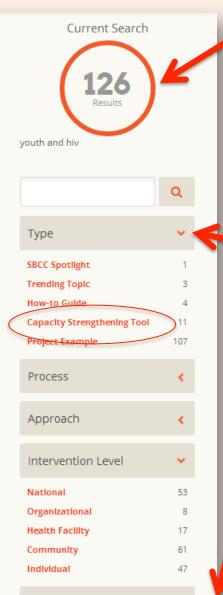
★ View Resource

+ Save to my collection



#### Reaching Youth Living with HIV

AIDS is now the leading cause of death among adolescents







## Now you have 11 sources to look through

#### Find Resources



Family Planning, HIV/AIDS & STIs, and Gender Matrix: A Tool for Youth Reproductive Health Programming

Training or Fadilitation Guide

Planning for Life aims to improve the health of young men and women ages 10-24 by addressing their reproductive health

needs and by promoting the integration of reproductive health (RH) and family planning (FP) as critical components of youth

+ Save to my collection



The Way We Care: A Guide for Managers of Programs Serving Vulnerable Children and Youth

Curriculum

This manual aims to develop awareness, reinforce knowledge and assist organizations designing, implementing or managing programs for children and youth affected by poverty and HIV/AIDS or other infections.

+ Save to my collection



A Guide for Training Youth Peer Educators Working on Integrated PHE Activities

Curriculum

This guide addresses the role of youth in protecting and conserving the environment, ecosystems, physiology, gender, sexuality, fertility, confraception, safer sex, sexually transmitted infections, HIV/AIDS, and related reproductive health topics that will encourage youth to become stewards of the environment and their sexuality.

± Mew Resource

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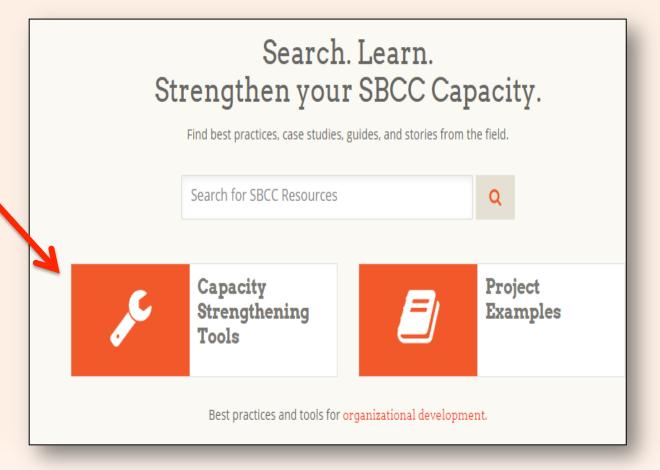
Language

Topic





# **#2 - Search only Capacity**Strengthening Tools

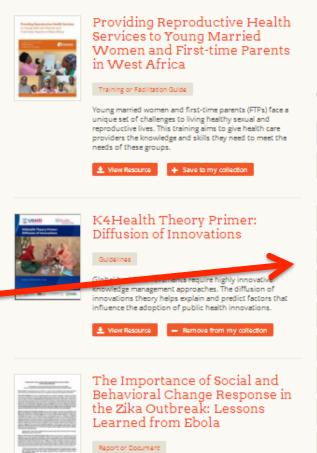






You get 621 results – too many! NOW you can use the filters

#### Search results



The expeirence with the Ebola outbreak taught the SBCC community that even though guidance was offered on

+ Save to my collection

participatory community engagement at the onset of outbreaks including Ebola and other Viral Hemorrhagic

**±** Download

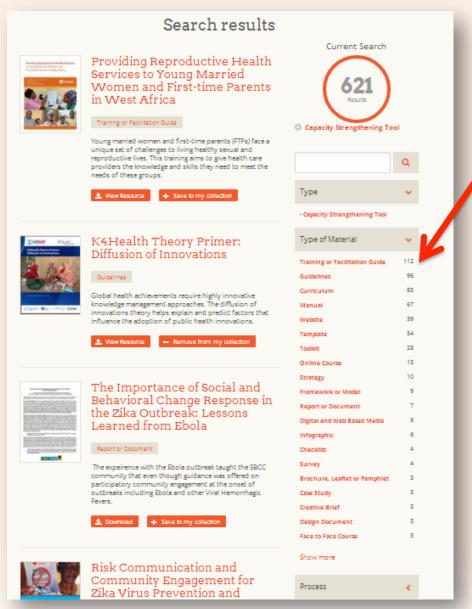


Current Search





Choose the filter "Type of Material", then choose "Training or Facilitation Guide"

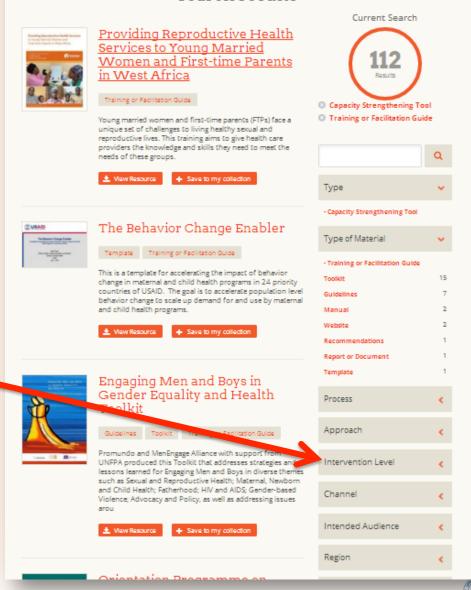






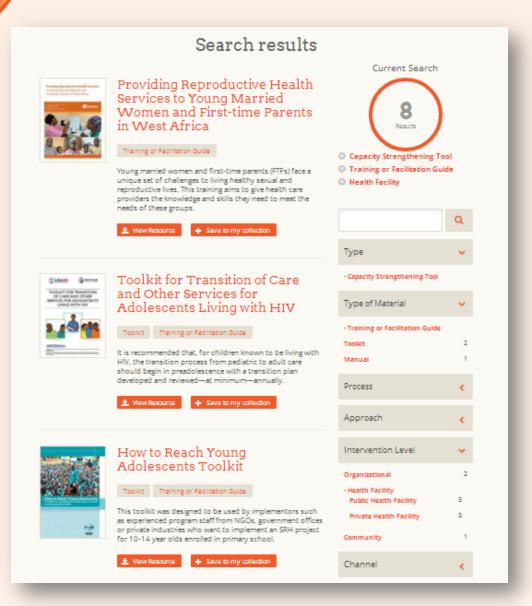
Now we have 112 items – still too many? Filter again, perhaps by "Intervention Level"

#### Search results





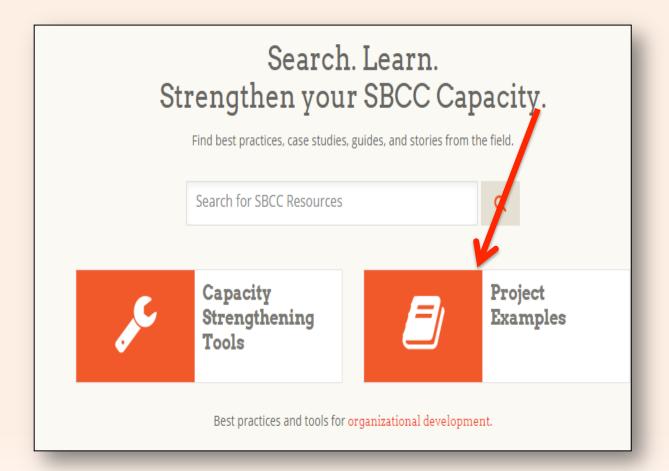
By choosing
Health
Facility as the
Intervention
level, you
have 8 results







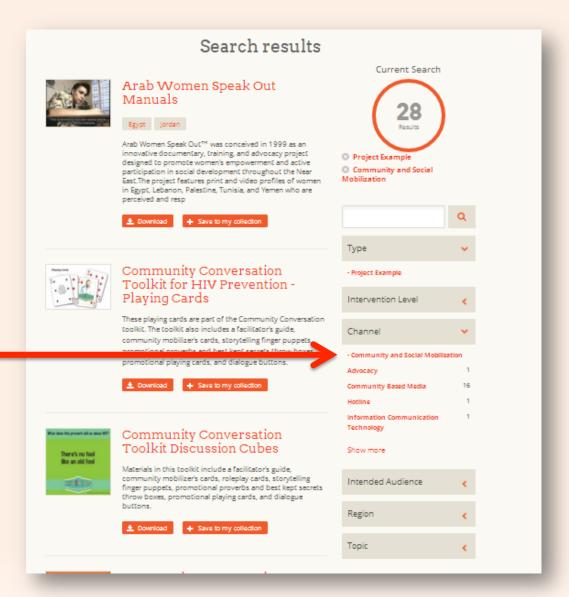
# #3 - Search only Project Examples







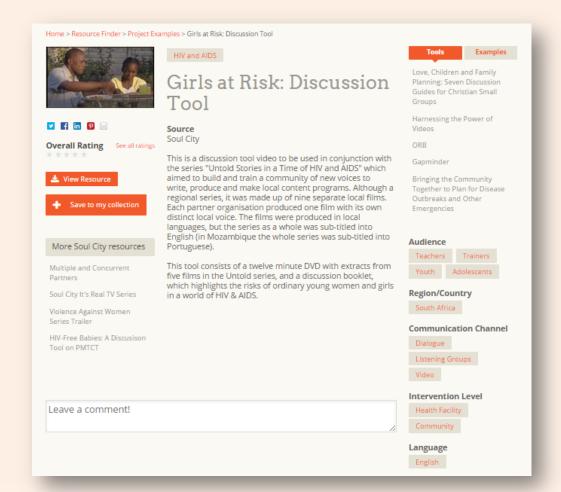
Same idea – here we chose the Communication Channel of Community and Social Mobilization and got 28 results







# What's on the "Landing Page"?







# **Spotlights**

- Overview of an SBCC campaign from start to finish.
- Provide a real-life example of how a successful SBCC campaign is designed, implemented, monitored, and evaluated.
- Include resources and materials associated with each step
- Core campaign staff share lessons learned, recommendations
- Examples (currently 10 Spotlights):
  - Healthy Women of Ukraine
  - mCenas! SMS for Youth in Mozambique
  - Intersexions HIV Prevention in South Africa

**Link to Collections Video** 

#### SBCC Spotlights



Ukraine has one of the world's lowest fertility rates and one of the highest abortion rates. The cause of abortion is clear; the intersection of low desired fertility and the non-use, ineffective use, and inappropriate use of modern contraception.



Background



GoodLife. Live it Well was an exciting aspirational campaign that promoted good health and positive lifestyles among Chanaians.



From September 2013 to June 2014, with support from USAID, Partitional International Implemented the mCenast ("Mobile Scenes") project in Mozambiogue—an interactive two-way SMS system, accessible at no









Ana Jacinto



Riaz Mobaracaly



Camille Collins Lovell

From September 2013 to June 2014, with support from USAID, Pathfinder International implemented the mCenas! ("Mobile Scenes") project in Mozambique—an interactive two-way SMS system, accessible at no cost to clients. The goal of mCenas! was to reduce the barriers youth face in starting or continuing to use contraception by increasing their knowledge of and dispelling common myths about contraceptive methods.

mCenas! engaged young people aged 15-24 with an SMSbased role model story, in which characters were shown overcoming common barriers to contraceptive use faced by youth. For more information on sexual and reproductive health, youth could also access a menubased message system on their phone and were prompted to call a Ministry of Health- supported hotline, where live operators were poised to answer their questions.

The project, which ran from September 2013 through June 2014 in Maputo and Inhambane provinces, saw 2,000 young people make more than 17,000 requests for information.

#### Inquire

Analysis of surveys in Mozambique presented the program team with the following baseline statistics

- Contraception rates had been steady during last 10
- Only 8% of women between 15 and 10 years old uses a

#### Topic Area

Family Planning and Reproductive Health

Youth Sexuality

#### Highlights

April 1, 2013 Formative research, Design,

- Edit
- Delete

June 1, 2013

Testing platform

Testing, Review

July 1, 2013

Study protocol



Share





Inquire

Tlme

Design the Strategy Create and Test Mobilize and Monitor **Evaluate and Evolve** Lesson Learned: Give It

Lesson Learned: Focus on Safety and Effectiveness

Lesson Learned: Address Self-Efficacy

Lesson Learned: Assessing the Value of mHealth Efforts

> Lesson Learned: Sustainability

Lesson Learned: Use Storles

- modern contraceptive method (15% of the women between 20 to 24 years old)
- Table of Contents Unmet need for contraception is 20% in urban areas and 18% in rural areas
  - 38% of women between 15 and 19 years old are already mothers or were pregnant at the time of the DHS 2011
  - At the age of 15, 5% of the girls have already given birth to a child and by the age of 19, 63% have already given birth to a child
  - In Mozambique in 2012, 35 per 100 inhabitants had a mobile cellular subscription (ITU) and 33% of inhabitants had a mobile device

The team identified the need for young people to receive information about contraception and contraceptive services, as well as the need to work with youth to identify strategies to overcome the multiple barriers they face in seeking contraceptive services and using contraception to delay or space pregnancies.

Pathfinder International used its innovative Pathways to Change tool was used to gather information from the target population about the barriers to and facilitators of contraceptive use, and to generate initial story ideas. Fourteen sessions were conducted with demographic subcategories in order to detect differences in the perceptions and experiences by place of residence, age, gender, educational status, and whether or not they had children. One additional follow-up focus group was conducted with a mixed group.





Add

"

NEED QUOTE HERE





## **How to Guides**

- Step-by-step instructions on how to perform fundamental SBCC tasks
- Background on the task: what, why, and how
- **Steps** to complete the task
- Additional resources, templates, samples
- Currently 23 guides published with 7 more on the way
- Examples:
  - How to Develop a Logic Model
  - How to Design SBCC Messages
  - How to Conduct a Pretest
  - How to Develop a Mission Statement
  - How to Conduct a Situation Analysis

#### How-to Guides



What Is a Mission Statement?

An organization's mission statement disscribes clearly and concisely why the organization exists – its purpose. The mission statement defines what is important the organization and guides the organization's decisions and activities.



What is an indicator?



A monitoring and evaluation (M&E) plan is a document that helps to guide monitoriand evaluation efforts throughout the life of a program. It is a living document that should be referred to and updated on a regular basis.



What is a Logic Model?

Link to Collections Video





#### http://www.thehealthcompass.org/how-to-guides/how-develop-communication-strategy



Share

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A Print PDF

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SBCC How-to Guides are short guides that provide step-by-step instructions on how to perform core SBCC tasks. To find a Guide, select a communication process step in the graphic below.



Table of Contents

Introduction

Learning Objectives

#### Introduction

#### What is a communication strategy?

A communication strategy is the critical piece bridging the situation analysis and the implementation of a social and behavior change communication (SBCC) program. It is a written plan that details how an SBCC program will reach its vision, given the current situation. Effective communication strategies use a systematic process and behavioral theory to design and implement communication activities that encourage sustainable social and behavior change.

Most communication strategies include the following elements:

- Brief summary of the situation analysis
- · Audience segmentation
- · Program theory to inform strategy development
- Communication objectives
- · Approaches for achieving objectives
- Positioning for the desired change
- · Benefits and messages to encourage desired change
- · Communication channels to disseminate messages
- Implementation plan
- · Monitoring and evaluation plan
- Budgets

Many of the elements of the communication strategy have their own How-to Guide in this collection and should be reviewed during the development of the communication strategy.

#### Why develop a communication strategy?

A communication strategy guides an entire program or intervention. It sets the tone and direction so that all communication activities, products and materials work in harmony to achieve the desired change. Strategic activities and materials are more likely to promote change. A communication strategy also enables stakeholders and partners to provide input and agree upon the best way forward so that actions are unified. With an agreed-





Table of Contents

norms or attitudes. Another way to look at it is to ask, "What do we want our audience to know/feel/do in response to the campaign?" It can be helpful to look at ideational factors to determine what needs to change such as those identified in the graphic below:

Introduction Learning Objectives Pre-requisites

> Steps Steps 1

Step 1 Step 2

Step 3

Step 4 Step 5

Step 6

Step 7

Step 8

Step 9

Step 10 Step 11

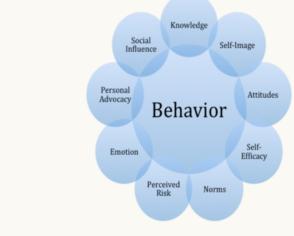
Step 12

Step 13

Step 14

Resources Templates Samples

Tips & Recommendations
Glossary & Concepts
Sources & Citations



In the **communication objectives worksheet**, fill in each audience segment, their key constraints and the desired change.

Objective Component	Explanation	Example
Audlence segment	Who needs to make the change?	Married women, currently not using FP, have one child, desire to have more children later.
Key constraint	What is the biggest thing keeping the audience from making the change?	These women believe that nobody else uses FP and worry about what the community would think if they used FP.
Desired change	What does the audience need to change/do?	Believe that others in the community use and approve of FP.





# **Trending Topics**

- Key resources on specific "hot" topics
- "Grab and go" collections
- **Each includes** about 30 resources (tools and examples)
- Brief overview of the issue included
- Currently 24 collections with more on the way
- Examples:
  - Ebola SBCC Materials
  - SBCC in Emergency Situations
  - Resource Mobilization
  - Using Technology for SBCC
- Updated

**Link to Collections Video** 

#### **Trending Topics**

The Health COMpass team undertakes an intensive search to identify and make available quality resources & tools for our users each month. Nears are also encouraged to participate in the process by contributing materials. A shoot for force packages.



June, 2015

Population, health and environment (PHE) projects work to deal with the relationships between people, the environment, and public health.



Moy, 2015

Undated August 2

Newest item at top of resource list below)



#### April, 2015

April 25 marks World Malaria Day 2015, a time for people around the globe to mobilize around the theme "Invest in the Future: Defeat Malaria."











UPDATED March 22, 2016 - More WHO Resources: Mobile App, Risk Communication

**As of February 2, 2016,** the World Health Organization has declared Zika Virus a Public Health Emergency of International Concern.

Zika virus is an emerging mosquito-borne virus, transmitted via Aedes mosquitos, that was first identified in Uganda in 1947 in rhesus monkeys through a monitoring network of sylvatic yellow fever. It was subsequently identified in humans in 1952 in Uganda and the United Republic of Tanzania.\*

Zika is new to the Americas. Since Brazil reported the first cases of local transmission of the virus in May 2015, it has spread to 21 countries and territories\* of the Americas (as of 23 January 2016).\*\* As of the past few months, some countries were suggesting that women





Tools

Examples



#### WHO Pregnancy Management in the Context of Zika Virus

Guidelines

The aim of this document is to provide interim guidance for interventions to reduce the risk of maternal Zika virus infection and to manage potential complications during pregnancy.



#### Risk Communication and Community Engagement for Zika Virus Prevention and Control

Guidelines

This document is an interagency collaboration lead by UNICEF and in close partnership with WHO and the International Federation of Red Cross and Red Crescent Societies (IFRC).

View Resource

+ Save to my collection



#### Zika App

This mobile phone application is available for both iPhone and Android phones. It offers general information about the virus, suspected complications, and treatment options.

Save to my collection



Zika Virus Global Emergency Response Plan

Tools

Examples



#### Sick with Chikungunya, Dengue, or Zika?

Poster explaining health care if one is sill with chikungunya, dengue, or Zika viruses. Primarily, it is important to protect oneself and others from mosquito bites during the first week of illness.

View Resource

+ Save to my collection



#### Mosquito Bite Prevention for Travelers

As part of the prevention campaign regarding the Zika Virus, the US CDC offers this poster warning travelers about the dangers of mosauito bites.

It urges travelers to:

🚣 View Resource

Save to my collection

Protect yourself from mosquito bites and dengue



#### Protect Yourself from Mosquito Bites and Dengue

Puerto Rico

This brochure provides basic important information for households about Dengue:

Included is information on:

♣ Download

+ Save to my collection





# **Contributing your materials**

#### **How to Submit Your Own SBCC Resources**

- Determine the best of the best. When users search the Health CON find the top SBCC resources. We are looking for resources that:
  - Were developed using a strategic communication process, and
  - Have been shown to be effective in the field.
- **2. Create** the package. Think about all the additional materials and do scripts, design documents, or complementary campaign materials. Co

We encourage you to add to the richness of the Health COMpass by including your own materials and tools to the collection

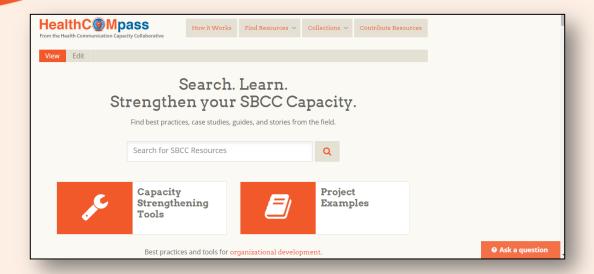
Contributing an item takes a few minutes and will benefit many others

Link to Contribution Video





## **Asking for help**



**9** Ask a question

The Health COMpass team's work doesn't end with providing resources. We are here to help.

Just click this button and fill out the form.

We'll get back to you within 24-48 hours.

Link to Ask a Question Video





# **Other Learning Tools**





# **SBCC Research Primers**

#### **Topics:**

- 1. EPPM
- 2. Ideation
- 3. Social Learning
- Propensity Score Matching
- Diffusion of Innovations,
- 6. Theory of Planned Behavior
- Integrated Model of Communication for Social Change
- 8. Gender
  Transformative
  Approaches



#### Ideation

Ideation refers to how new ways of thinking (or new behaviors) are diffused through a community by means of communication and social interaction among individuals and groups. Behavior is influenced by multiple social and psychological factors, as well as skills and environmental conditions that facilitate behavior. SBCC can affect all of these factors. Ideation

Tags: primer



#### **Social Learning Theory**

Social (or Observational) Learning Theory stipulates that people can learn new behaviors by observing others. Earlier learning theories emphasized how people behave in response to environmental stimuli, such as physical rewards or punishment. In contrast, social learning emphasizes the reciprocal relationship between social characteristics of the environment, how they are perceived by individuals, and how

READ MORE

Tags: primer



#### **The Extended Parallel Processing Model**

The Extended Parallel Processing Model (also widely known as Threat Management or Fear Management) describes how rational considerations (efficacy beliefs) and emotional reactions (fear of a health threat) combine to determine behavioral decisions. The degree to which a person feels threatened by a health issue determines his or her motivation to act, while one's confidence to effectively reduce

http://www.thehealthcompass.org/campaign-kit-or-package/hc3-research-primers







#### Social Learning Theory

An HC3 Research Primer

#### WHAT IS SOCIAL LEARNING THEORY?

Social (or Observational) Learning Theory stipulates that people can learn new behaviors by observing others. Earlier learning theories emphasized how people behave in response to environmental stimuli, such as physical rewards or punishment. In contrast, social learning emphasizes the reciprocal relationship between social characteristics of the environment, how they are perceived by individuals, and how motivated and able a person is to reproduce behaviors they see happening around them. People both influence and are influenced by the world around them.

According to Social Learning Theory, people learn by:

- Observing what other people do
- Considering the apparent consequences experienced by those
- · Rehearsing (at first mentally) what might happen in their own lives if they followed the other peoples' behavior
- · Taking action by trying the behavior themselves
- . Comparing their experiences with what happened to the other people
- · Confirming their belief in the new behavior

#### WHEN SHOULD SOCIAL LEARNING THEORY BE USED?

The principles of social learning can be applied to almost any social and behavior change communication (SBCC) program that aims to influence social behaviors, particularly behaviors that are complex or involve interactions with other people. It may be especially useful when a particular behavior is difficult to describe, but can be explained through demonstration or modeling. Also, when adopting or practicing a particular behavior requires overcoming barriers or challenges, social learning principles can be used to demonstrate how a person can overcome those challenges and succeed. Finally, because people tend to adopt and practice behaviors they see others doing, social learning principles can be used to change perceptions of the social environment, making behaviors seem more common and providing social support to people who are considering a behavior change.

#### WHAT SHOULD IMPLEMENTERS KNOW?

The most important concepts of social learning theory are modeling, efficacy and parasocial interaction.

Modeling in an SBCC program refers to the use of messages that show someone (a real person or an actor) performing a desirable behavior. Observational learning from a model requires four cognitive stages: attention, retention, reproduction and motivation.

- . Attention: Individuals must be paying attention to the model in order to learn something new. This has important implications for SBCC programming; programs and messages with models must be engaging, tailored to local context, understandable and interesting for the intended audience(s).
- · Retention: Individuals must be able to "store" new information about the modeled behavior and review it later. This can be done by ensuring that the model is memorable or by handing out materials that SBCC program participants can review after an event is over. It also might involve something like organizing listening groups or group discussions after a radio drama that reinforce the new behaviors that were described.
- Reproduction: Individuals have to re-enact the new behavior in order to practice and master it themselves. Repeated performance of the behavior will lead to sustained change. SBCC programs can be evaluated in part by







Access in Comm



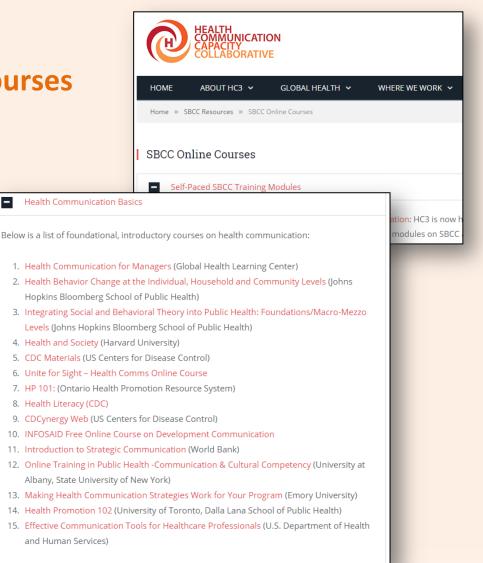
Practice Self-efficacy



## **SBCC Online Courses**

Take advantage of these free online courses to build your capacity in SBCC or to teach others.

SBCC Online Courses
Global Health E-Learning
SBCC Basics Refresher







## http://healthcommcapacity.org/sbcc-online-courses/

## https://learning.healthcommcapacity.org/sbcc/default.asp



Home | Registration | Technical Support | Certification

#### **FEATURED TOOLS**

#### Module 1 -

Understanding the Situation
View Tools ▼

#### Module 2 -

Focusing and Designing
View Tools

#### Module 3

Creating
View Tools

#### Module 4 -

Implementing and Monitoring
View Tools ▼

#### Welcome to the SBCC Online Capacity Building Center

The <u>Health Communication Capacity Collaborative</u> (HC3) strengthens the capacity of organizations to implement their own social and behavior change communication (SBCC) programs. HC3 builds on the strong foundation laid down by its predecessor global communication projects, including C-Change (2007-2012), the Health Communication Partnership (2002-2007) and others.

In partnership with Ohio University, the C-Change project provided this platform for online facilitated and self-paced training modules in SBCC and media monitoring and advocacy, that support the development and strengthening of competencies in the planning, implementation, monitoring and evaluation of SBCC activities.

This capacity strengthening resource package for SBCC includes a combination of mutually supportive short-term and long-term training programs, delivery formats, tools and resources.

#### SELF-PACED MODULES

#### Introduction

Introduction to Social and Behavior
Change Communication
Brief Description

#### Module 1

Understanding the Situation
Brief Description ▼

#### Module 2

Focusing and Designing Part 1
Brief Description

#### Module 3

Creating
Brief Description

#### Module 4

Implementing and Monitoring
Brief Description

#### Module 5

Evaluating and Replanning
Brief Description







About Us ~

Our Work V Where We Work Ne

Scaling Up Vector Control for Malaria Prevention

Online Training on Evidence-based Malaria Social and Behavior Change Communication (SBCC)

This six-part lecture series offers fundamental and advanced concepts in evidence-based communication programs for malaria using evidence and data to create strong SBCC programs for malaria. The online course is taught by leaders in the field of SBCC. Strengthen your capacity and knowledge on using evidence and data to create strong SBCC programs for malaria.

Is this series for you? This training series is intended for a wide audience, but primarily for those who work on malaria

control and prevention programs. Both fundamental and advanced concepts are presented, along with many examples from recent malaria programs.

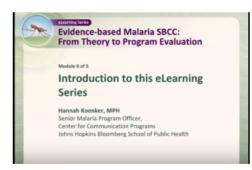
Course certificate You will receive a certificate for each module. The training courses are given using slides together with audio. Once you begin a course, lecture slides and audio transcripts are also available to download in PDF format.

#### Step 1:

Introductory video: Watch an overview of the training series. Training content for each module is described below.

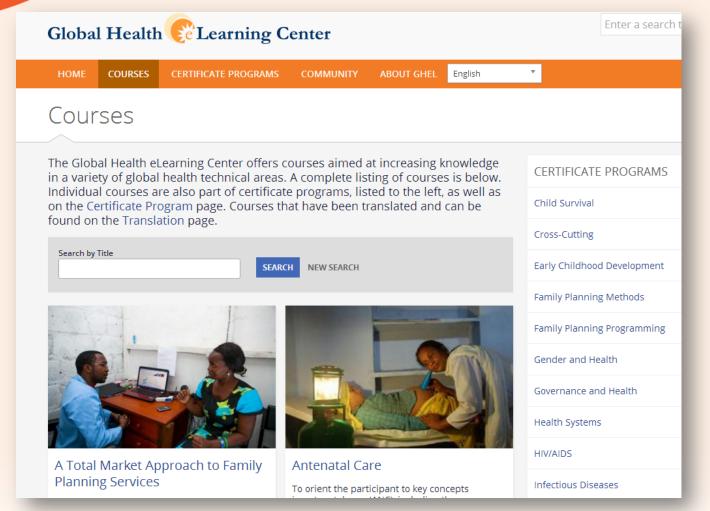
#### Step 2:

http://www.vector-works.org/resources/online-training-on-evidence-based-malaria-socialand-behavior-change-communication-sbcc/





## https://www.globalhealthlearning.org/







#### http://www.thehealthcompass.org/trending-topic-sbcc-basics-refresher

#### DESIGN THE STRATEGY

In this step, we create a strategy that will get us from where we are to where we want to be. The strategy will include communication objectives, audience segmentation, program approaches, channel recommendations, a workplan and a monitoring and evaluation plan.

Tool	A Field Guide to Designing a Health Communication Strategy	
Tool	How to Develop a Communication Strategy	
Tool	How to Develop a Monitoring and Evaluation Plan	
Tool	Developing an Effective Evaluation Plan	
Tool	Writing a Communication Strategy for Development Programmes: A Guideline for Programme Managers and Communication Officers	
Example	Healthy Women of Ukraine Program FP / RH Communication Strategy	
Example	Kenya National EMTCT Communication Strategy 2012-2015	
Example	Behavior Change Communication Strategy for NRHM in Uttar Pradesh	
Example	SBCC Strategy and Implementation Guide [Guatemala]	

#### CREATE AND TEST

This is when we develop the program's communication products, combining the "art and science" of SRCC In





# **Implementation Kits (I-Kits!)**

## **HC3's answer to Toolkits:**

- Leaner step by step on-line manuals
- Walk the user through a process to build a strategy

How-to-Guides
SBCC basics skill-building

**I-Kits** 

SBCC higher level technical manuals





# **I-Kits**

#### **On-line now:**

- Gender and Social and Behavior Change Communication Implementation Kit
- Urban Adolescent Social and Behavior Change Communication Implementation
- Demand Generation for Under-Utilized Commodities
- <u>Breastfeeding Interventions</u>
- <u>Ebola Preparedness</u>
- Resource Mobilization
- <u>Urban Youth</u>
- Communication Strategy

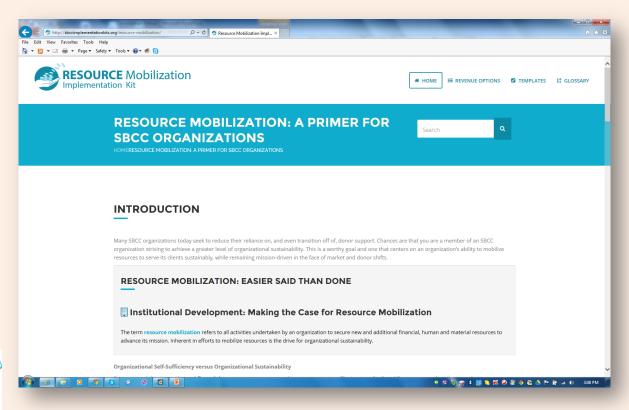
#### **Upcoming:**

- HTSP
- Integrated SBCC Platforms
- Smart Client
- Provider BCC
- Malaria Provider BCC





# **Resource Mobilization I-Kit**





**Link to Resource Mobilization I-Kit** 





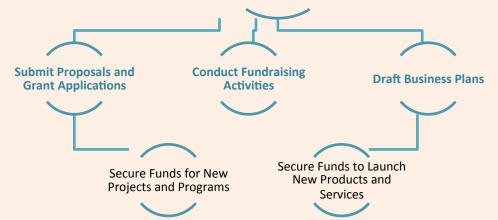
# Resource Mobilization I-Kit: Strategies

Tips!
Examples!
Templates!

#### **Operational or Annual Plan**

**Execution of Activities** 

#### Resource Mobilization Plan









# Resource Mobilization I-Kit: Organization

Proposals and Grants	Fundraising	Business Plans
<ul> <li>Gather Intelligence</li> <li>Approach Funders</li> <li>Complete a Risk         Assessment </li> <li>Analyze a Solicitation</li> <li>Manage the Proposal             Process</li> <li>Write a Proposal</li> </ul>	<ul> <li>International         Fundraising Associations</li> <li>Developing a         Fundraising Plan</li> <li>Writing a Fundraising         Proposal</li> <li>Crowdfunding</li> <li>Selected Bibliography</li> </ul>	<ul> <li>The Organization's         Mission</li> <li>The New Business         Opportunity</li> <li>The Market for the New         Business Opportunity</li> <li>Plan for Design and         Launch</li> <li>The Financial Health of         the Organization</li> <li>Funding Requirements</li> <li>Return on Investment</li> <li>The Evaluation Plan</li> </ul>





# Resource Mobilization I-Kit: Audience

## Those responsible for resource mobilization:

- Executive Director
- Director of Business Development or Resource Mobilization team
- Staff involved in product design, delivery and financial management or marketing



